

WEDNESDAY, JUNE 4TH 2025

MELCO

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Panel Discussion: Student Life Beyond the Crisis in HE and FE: What Needs to Change?



Panel Discussion – Questions on Crisis in Higher Education



No Student Left Behind: Belonging as a Strategy for Engagement

Dr. Emily McIntosh - Director of Student Success, UWS

Dr. Sabina Lawrie - Student Voice Manager, UWS Students' Union





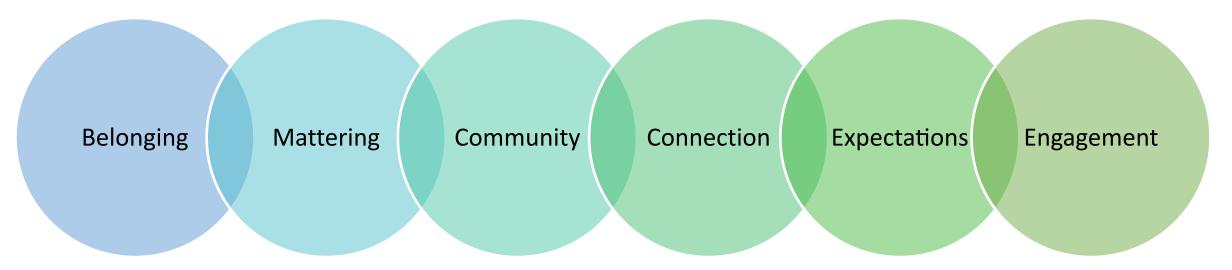


No Student Left Behind: Belonging as a Strategy for Engagement

Dr. Emily McIntosh Director of Student Success, UWS (emily.mcintosh@uws.ac.uk) Dr. Sabina Lawrie Student Voice Manager, UWSSU (sabina.lawrie@uws.ac.uk)

Principles of student success...

Student success is *about the learner* – as an individual, with a specific educational legacy, someone who is learning to think about themselves in relation to their subject, a person likely with multiple identities, with different expectations, with a different approach to learning as a cohort, and with their own roles and responsibilities



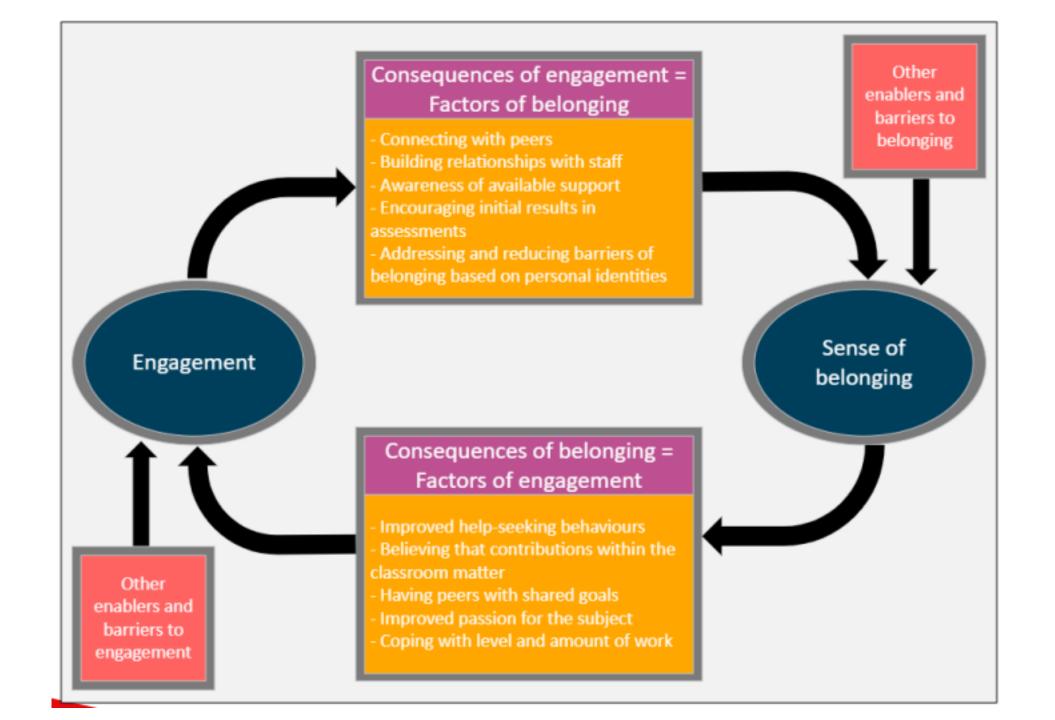
Do we talk of student successes (plural?) and student experiences? What's the difference?



But It All Starts with Belonging and Community

- Social interaction and engagement inclusive events, societies and clubs, sports teams
- Academic support and collaboration group projects, research opportunities, workshops and seminars
- Supportive environments welcoming culture, accessible resources, responsive staff
- Student voice and representation student representatives, feedback mechanisms, partnership initiatives
- Campus facilities and services social spaces, support services, access to technology
- Diversity and inclusion cultural diversity, inclusive policies, international student support

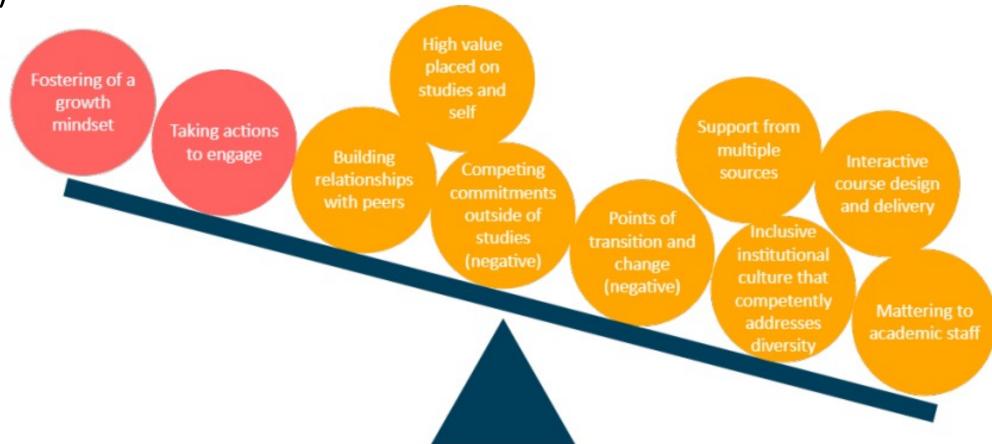




(David Gilani)

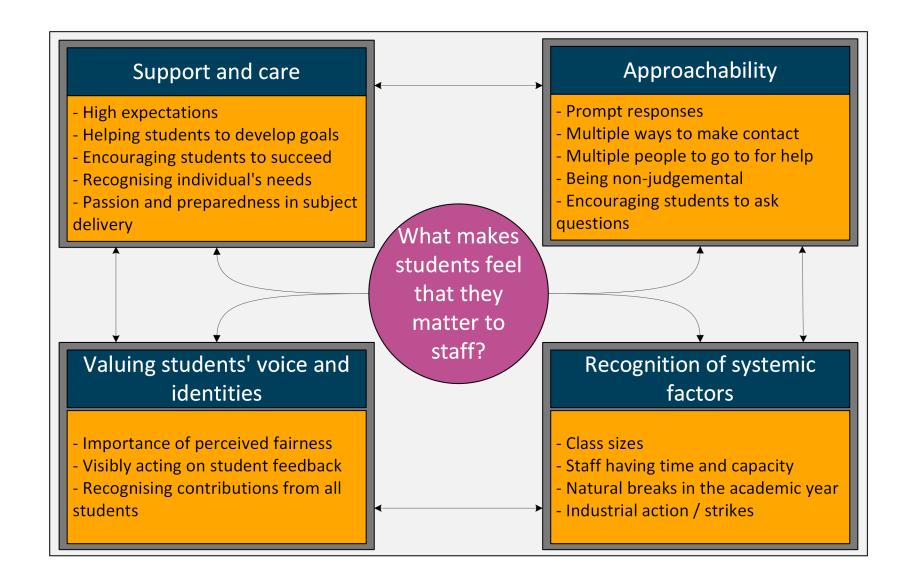
How do we affect students' sense of Belonging?



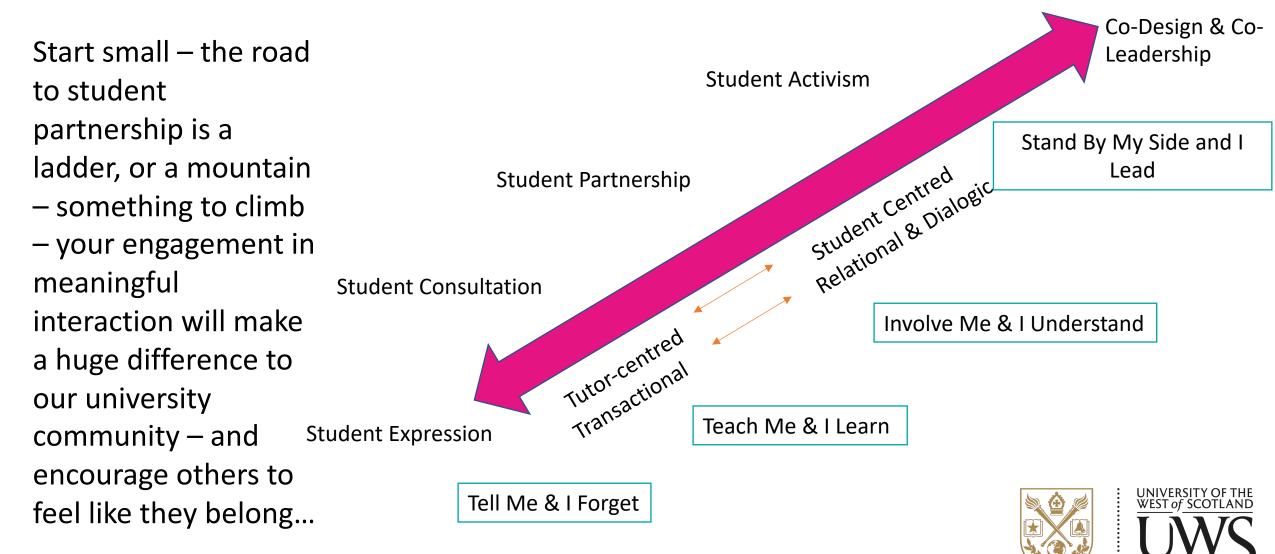


Mostly within students' control Somewhat within students' control Mostly not within students' control Not within students' control

MATTERING IS SOMETHING WE CAN ALL INFLUENCE



Enabling Student Partnership & Leadership





The 3 C's Model (Source: McIntosh & May, 2024)

Community

Co-creation

Cohesion

Co-Creation: genuine cocreation is inherently dialogic and can only be built on the strength of various key relationships within the learning experience, many of which are of a supportive nature.

Collaboration: two or more members of the community working together

Collaboration

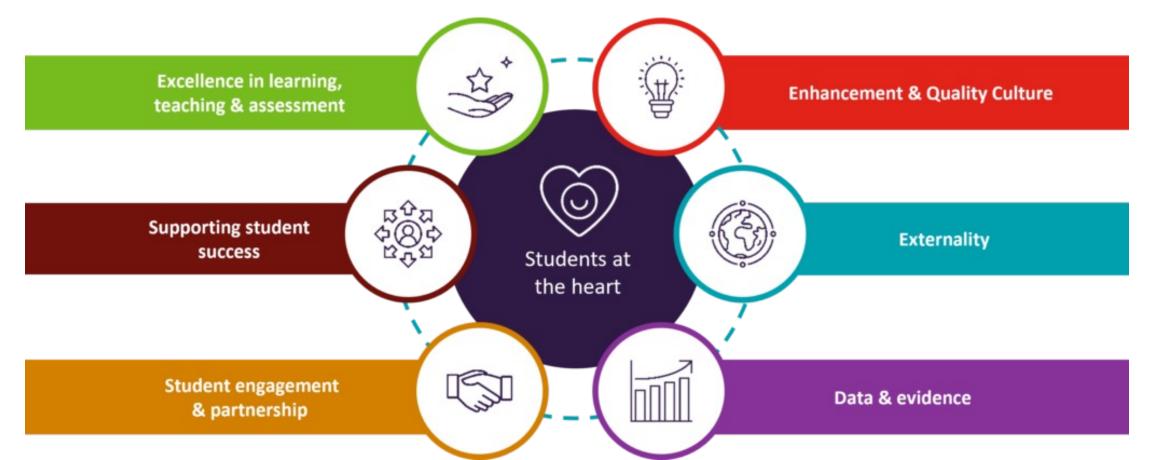
Community: a felt sense of connection and common purpose between a group of people

> **Cohesion:** unity between members of the community and their collective endeavours (whether strategic, tactical or operational)

TQEF Vision and Principles

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"Our shared vision is for a more coherent and streamlined tertiary education system from the student perspective that delivers the best learning experience for students."



Student Learning Experience (SLE) model

Curriculum Organisation **Resources**, and **Environment and Technologies** Management Support Learning and Teaching and Student Guidance Delivery Learning Experience Progression Student and Partnership Achievement, Community Assessment and Belonging and Feedback **Equality, Diversity and Inclusion** Lenses Mental Health and Wellbeing Sustainable Development

Student Learning Experience Building Blocks

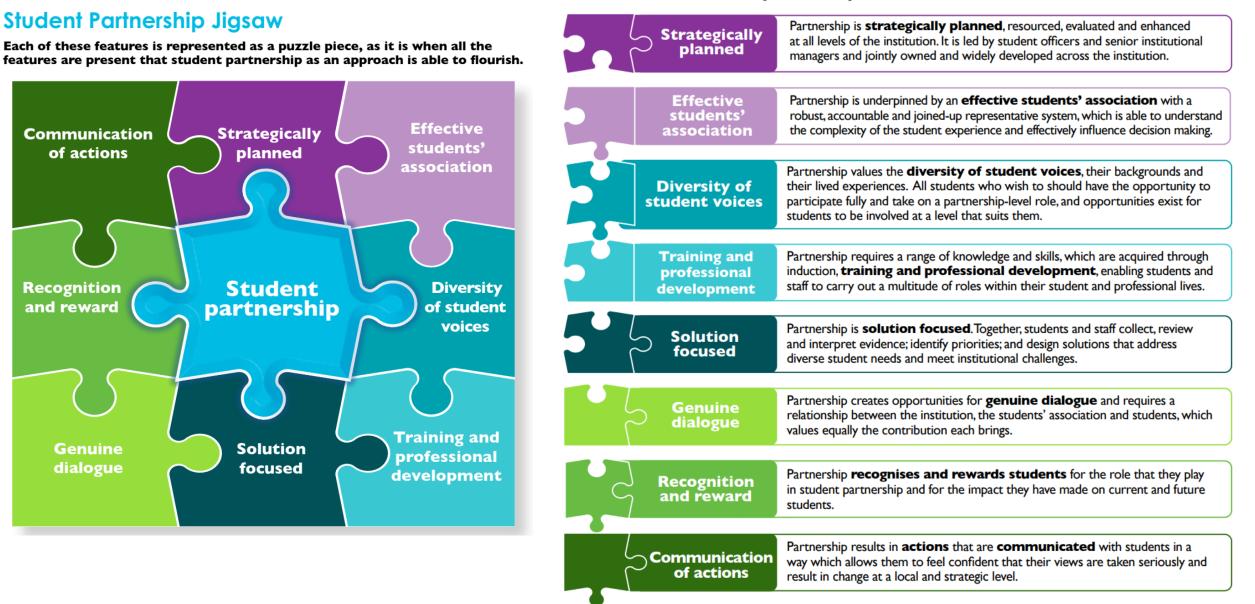
Curriculum	Course content; course design and development; optional and compulsory modules; learning outcomes; placements; study abroad opportunities; inclusive curriculum; sustainability in the curriculum.				
Resources, Environment and Technologies	Library; IT; Virtual Learning Environment (VLE); learning spaces; course resources; digital technologies such as equipment and software; external learning environments; study spaces.				
Learning and Teaching Delivery	Teaching methods; mode of study; independent and group work; contact time; class sizes; staff development; inclusive learning and teaching practices; peer learning.				
Progression and Achievement	Induction; support between levels of study; individual academic progress; personal and professional development; employability; transitions to further study; articulation; recognition of achievement.				
Assessment and Feedback	Assessment methods; frequency of assessments; marking criteria; consistency of marking; formative assessment and feedback; authentic assessment; quality and timeliness of feedback; assessment and feedback support.				
Community and Belonging	Learning community; social opportunities; peer support; sense of belonging; community spaces; inclusive communities; student-led communities; local community engagement.				
Student Partnership	Student representation system; student partnership in decision making; students' association course evaluations; student surveys; student voice policies; student engagement in quality processes; hearing diverse student voices; student-led projects and initiatives.				
Support and Guidance	Academic support; personal support; disability services; mental health and wellbeing services; support for diverse student groups; financial support; support for students with additional needs for learning.				
Organisation and Management	Admissions processes; communication; timetabling; student administration; governance; transport; accommodation; complaints and concerns; equality, diversity and inclusion processes and policies; equality monitoring.				

OVERVIEW OF APPROACH

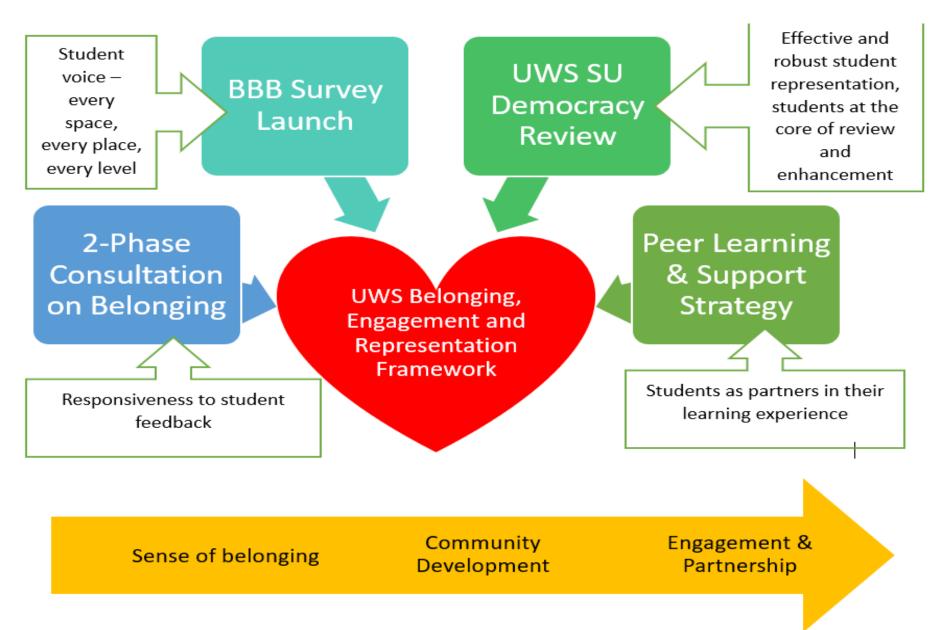
- Ethical approval granted ESS ethics committee, March 2024 [17566]
- 240 responses 209 student and 31 colleague
- Aim to improve culture of partnership at UWS
- Improve the student experience by understanding and increasing UWS Students' sense of belonging and community
- Increase opportunities and support for meaningful student participation in UWS life, including setting out the multiple opportunities to get involved, and the way in which they are recognised
- Create infrastructures to support the journey and pathways towards true student partnership
- Use this work to inform change at UWS and a framework
- Being, Becoming, Belonging (BBB) Survey Oct 2024 21% response rate
- Democracy Review SU Ongoing

Student Partnership Features

The features of student partnership are:



Towards A Belonging & Community Framework @ UWS

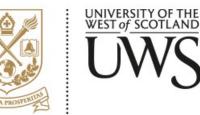


The Journey to Partnership



Engagement





At Cross-Purposes – UWS Staff and Students on Belonging

Theme	Staff	Students
Sense of Belonging	Perceptions this is positive and established	Often report this is limited or non-existent
Awareness of Opportunity	Aware of many opportunities for engagement and participation	Lack of awareness or feelings opportunities are poorly advertised
Campus Difference	Generalise about UWS as a whole	Highlight differences Grass is greener idea if not at Paisley
Feedback and Action	Believe feedback systems are robust, have good knowledge of mechanisms	Uncertainty about if/how feedback leads to change
Social Opportunities	Frequently mention societies, clubs, and events	Report limited opportunities (especially if not living on

Belonging and Community - Enablers

Belonging	Community	Representation and Partnership	Engagement
 Enablers Making frie Welcome, I and Transit Helpseeking support Feeling value Communication Events Collaboration working (griwork) Consistent and guidan Clear, timel communication 	nduction on g and ued ation ve bup advice y y duction class or class or projects • Peer education • Clubs and societies based on sports, interests • Ambassadors and buddies • Trust, respect, meaning and mattering.	 Student voice Student representation and partnership mechanisms SU infrastructure 	 Attendance Engagement and dwell (campus environment) Campus facilities and services Identity Confidence Feeling valued Sense of connectedness





Belonging and Community - Barriers

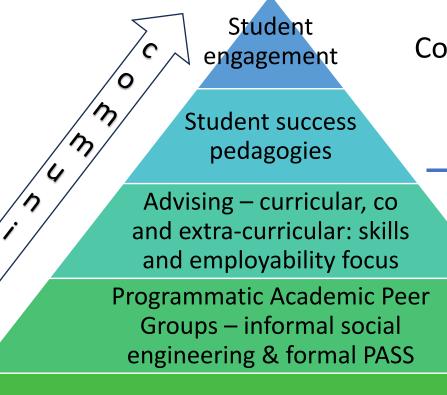
	Belonging	Community	Representation and Partnership	Engagement
Barriers	 Time Money Working commitments Age (mature) Mode of study Campus atmosphere Travel/commute Living arrangements Disability Mental health and wellbeing Social and cultural barriers Inadequate communications 	 Lack of awareness of opportunity Discounting opportunity as "for" them Fractured or disjointed institutional approaches Impact of Covid19 Opportunities outside of class Campus differences 	 Lack of awareness of opportunity Students cannot identify if/how feedback leads to positive change Systems and processes 	 Reward and recognition for involvement Diversity of views leading to lack of consensus Lack of social spaces Lack of time and money Lack of personalisation to context (cohesion)

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Belonging & Community Framework - Purpose



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Campus, School Welcome & Programme Induction

Pre-Arrival Experience

Environment, systems, finance and administration

Co-creation, collaboration and partnership

Building relationships, supporting cohorts, enabling mattering, promoting
 opportunities, autonomy and skills

Fostering cohesion, cohort building representation, connections and settling

> Managing Expectations, Promoting Awareness

> > Building Community and Supporting Transitions

UWS In Partnership Framework (draft)

My Student Engagement @ UWS - Attendance and Engagement (SSS2, SEP1)								
 Attendance in 	Co and Extra-curricula		 Regular use of VLE 	•	Library resources and	Use of ca	ampus study	 Independent learning
timetabled classes	abled classes engageme				support s		paces	on campus (dwell)
My Belonging @ U	ws	My Co	ommunity @ UWS		My Representation @ UWS		My Partnership @ UWS	
Making Friends (Cohesion)	(SSS2-5)	Peer Support	(SSS5, SEP1)	Stu	Student Voice (ELT 4–7, SEP1-6)		Careers/Employability (ELT 4-7; SSS3-4)	
 Meeting course mates 		 Peer Men 	toring	•	 Module Evaluation Questionnaires 		 Academic skills 	
Connections with the SU	J	 Peer Assis 	sted Study Sessions (PASS)		(MEQs)		 Careers and Micro-credentials 	
 Connections in Halls 		 Peer Obse 	ervation	•	 Being, Becoming, Belonging (BBB) 		 Volunteering / Volunteer Award 	
 Group work and experie 	ential	 Academic 	Families	•	 National Student Survey (NSS) 		 Placeme 	nts
learning				•	 Democracy/Elections 		 Internshi 	ips
 Meeting students in wid 	der UWS	Academic Soc	cieties (SEP1, SSS5)	•	 Compassionate communications 		 Demola , 	/ Student Enterprise
community			to academic interests and				 Employe 	r Mentoring Programme
 Connecting with people 		goals		Stu	Student Representation (SEP1-6)		 UWS Employability Award 	
different backgrounds a	nd cultures		e peer relations	•	Student Representatives		Reward a	and recognition
		 Developir 	ig knowledge, confidence	•	 Student Sabbatical Officers 		 Advance 	HE Associate Fellowship
Welcome, Induction, Trans		and ident	ity in discipline	•	 Staff/Student Liaison Meetings (SSL) 			
 Pre-arrival Questionnair 	re (PAQ)		ul interaction between	•	 Programme design/approval 		ASPIRE (SSS3-4)	
 Foundation Academy 		staff and s		•	Enhancement and Annual Monitoring		 Successful transitions 	
 Open days for offer hold 	ders	 Communi 	ty leadership opportunity		(EAM)		 Professional Values and goal setting 	
 West Fest 		 Employab 	ility alignment	•	Divisional Boards		Resilience	
 Programme Induction 				•	School Boards		Citizenship	
 Programme Re-Induction 	n	Clubs (SEP1, S	-	•	Student Council		Reflective practice	
 Articulation Induction 			d other clubs	•	Student Experience Com	mittee (SEC)	 Building graduate attributes 	
 International Orientatio 	n		ased groups focused on	•	Learning and Teaching Committee		Enable d	isciplinary
			sports, or specific activities		(LTC)		contextu	alisation
Help-seeking and Support (ities for shared interests	•	Senate and Court			
 Supportive tutors/lecture 	rers	outside of	f curriculum					nership (SEP1-6)
 Wellbeing support 				Am	Ambassadors/Buddies (SEP1, SSS5)			Partnership Agreement
 Disability and counselling 	ng support			•	 Buddies support holistic student 		(SPA)	
 Academic Advisors 							Partnership Forum (SPF)	
 Professional Advisors 				Support onboarding experience Student Partnership Core		Partnership Conference		
SU Welfare Team				Advocates for student experience (SPC)				
Early Intervention Speci				•	Digital connection (socia			
Impact and evaluation measures: Retention (year on year), Progression (pass rates), Satisfaction (MEQs, BBB, NSS), Outcomes (good honours, graduate employment)								

Belonging & Community – Key Priorities 25/26

Pre-arrival programme – 6 weeks IAG, focus on relentless orientation and academic skills preparedness Diagnostics – where students are, providing support, promoting awareness Toolkits and lenses for framework

Social engineering – programmatic, campus informal academic groupings (PAL) in addition to PASS

Community principles – based on university pledge (as a student I will, as colleagues we will, as a university we will...)

Focus on advising model – academic, pastoral, professional – orientated around student-centred pedagogical practice

Student representation infrastructure based on informal to formal (academic peer groups to student partnership forum)