

# The Incredible Machine: What next for TEF?

Programme



Thursday 8 June 2017  
Royal College of Physicians  
Regent's Park  
London NW1 4LE

10:00 Arrival and registration

10:30 Introduction

**Mark Leach**, Founder and Editor in Chief, Wonkhe

10:35 The Incredible Machine: the TEF journey so far

Team Wonkhe will explore the key debates surrounding TEF and look ahead to results of TEF2 and the planned 'lessons learned' exercise

11:30 Panel discussion: Where are we now? The experience and impact of TEF2.

Chair: **Catherine Boyd**, Wonkhe

Professor **Jayne Mitchell**, Deputy Vice-Chancellor, Bishop Grosseteste University

Dr **Alastair Robertson**, Director of Teaching & Learning Enhancement, Abertay University

Dr **Michael Wykes**, Director of Policy, Planning and Business Intelligence, University of Exeter

12:30 Lunch

*During the lunch break, Team Wonkhe will invite delegates to contribute their ideas for 'better' teaching excellence in an exercise called 'Accentuate the posiTEF'.*

13:30 The devil is in the data: LEO, league tables and the dreaded metrics.

Chair: **Ant Bagshaw**, Wonkhe

**Joy Elliott-Bowman**, Policy and Public Affairs Manager, Independent Higher Education

**Matt Hiely-Rayner**, Director of Intelligent Metrix and Head of Planning, Kingston University

**Jackie Njoro**, Director of Strategy, University of Salford

- 14:30 What do we need to know about learning gain?  
Professor **Sue Rigby**, Deputy Vice Chancellor (Student Development),  
University of Lincoln
- 14:50 Digesting the Longitudinal Education Outcome data  
**David Morris**, Wonkhe
- 15:10 Break
- 15:40 Looking ahead: the future of teaching excellence  
Chair: **Nona Buckley-Irvine**, Wonkhe  
Dr **Mark Jones**, Chief Operating Officer, Higher Education Academy  
Professor **Simon Marginson**, Professor of International Higher Education,  
UCL Institute of Education  
Professor **Sue Rigby**, Deputy Vice Chancellor (Student Development),  
University of Lincoln
- 16:40 Concluding remarks and *Accentuate the posiTEF* roundup  
**Mark Leach** and **Ant Bagshaw**
- 17:00 Close

*Wonkhe thanks [HSBC](#) for sponsoring the conference.*

---

*From 17:00 to 20:00, Wonkhe will host its Summer Garden Party in the grounds of the Royal College of Physicians. All delegates to the conference are cordially invited to stay and enjoy the hospitality (drinks and a light meal). The party is generously sponsored by our friends at [Electric Paper Ltd](#).*

## Speakers

### **Professor Jayne Mitchell, Deputy Vice-Chancellor, Bishop Grosseteste University**



As Deputy Vice-Chancellor, Jayne Mitchell provides strategic and intellectual leadership for all of Bishop Grosseteste University's learning, teaching, research and international activities. She brings a comprehensive understanding of current and future developments in the HE sector to the senior management team. These skills and attributes enable Jayne to apply her insight and cross-institutional leadership to fostering a culture commitment, innovation and engagement. Jayne manages a talented group of staff that work mainly across the UK but also participate in international activities and networks. Prior to her appointment to Bishop Grosseteste University, Jayne was executive

Director of the Quality Assurance Agency for Higher Education (QAA). She was responsible for ensuring that the standards and reference points used by all UK higher education providers, QAA itself and those with an interest in higher education, to carry out key quality assurance and enhancement functions, maintained their relevance and usefulness. Much of this work focussed on working with the higher education sector and its partners to develop and support the implementation of the UK Quality Code for Higher Education. Jayne also provided strategic oversight for QAA's research and international activity and regulatory and development activity in relation to Access to HE courses and Access Validating Agency licensing.

### **Dr Alastair Robertson, Director of Teaching & Learning Enhancement, Abertay University**



Dr Alastair Robertson is the Director of Teaching and Learning Enhancement at Abertay University with responsibility for overseeing the development and successful implementation of the institution's Teaching and Learning Enhancement strategy and related plans. Prior to joining Abertay in April 2013, Alastair worked for a number of years supporting Quality Enhancement (QE) at the national level through positions at the Higher Education Academy (2005-13) and QAA Scotland (2003-05). As well as his institutional role, Alastair maintains an active interest in national HE policy development and he is currently a member of Universities Scotland's TEF Working Group and Deputy

Chair of the Scottish Higher Education Enhancement Committee (SHEEC). He has a range of other interests in QE including strategic change, graduate employability, assessment, student surveys and learning spaces. His background is in scientific research (solid state inorganic chemistry) and he previously held positions at the Universities of Aberdeen and St Andrews

## **Dr Michael Wykes, Director of Policy, Planning and Business Intelligence, University of Exeter**



Michael Wykes was appointed as the Director of Policy, Planning and Business Intelligence (PPBI) in July 2015. He leads a team of highly skilled policy, BI and data analysts who provide strategic insights to support the University's senior management. The team develop and monitor the University's strategy, *Making the Exceptional Happen*, and ensure that the national and international performance of the University and its individual subjects are closely monitored, with increasing foresight and strategic direction. Michael's team are responsible for institutional BI, the coordination of the annual Planning (PRG) process, statutory submissions, policy consultations with HEFCE and HESA, and are deeply involved in TEF metrics and institutional performance. Dr Wykes joined the University of Exeter in 2004 following a D.Phil. at the University of Oxford on the subject of access to essential medicines and earlier work in the pharmaceutical industry and headhunting (of the public-sector variety). At Exeter he has worked in a variety of roles across Research Services and prior to his current role as the College Registrar for Exeter's College of Social Sciences and International Studies. He managed the University's submission to the 2014 Research Excellence Framework (REF) and was seconded to HEFCE to serve as a panel adviser for the assessment phase of REF 2014.

## **Joy Elliott-Bowman, Policy and Public Affairs Manager, Independent Higher Education**



Joy Elliott-Bowman is the Policy and Public Affairs Manager for Independent Higher Education. She currently leads Independent HE's policy and sector relations work in key areas including quality assurance, student data, regulation, validation and international education. Prior to joining Independent HE, Joy worked with the National Union of Students as their resident expert in immigration, Tier 4 policy and international students. Joy has worked in the education sector in the UK and Canada for over 10 years.

**Matt Hiely-Rayner, Director of Intelligent Metrix and Head of Planning, Kingston University**



Matt founded Intelligent Metrix Ltd in 2009 – the company that provides the statistics and rankings to the Guardian's University Guide. Responsible for designing the guide's unique value-added score, Matt is especially interested in developing this as a means of illustrating gaps in attainment between different student groups. Matt is also head of planning at Kingston University.

**Jackie Njoroge, Director of Strategy, University of Salford**



Jackie Njoroge is Director of Strategy at the University of Salford and a member of the HESPA executive.

**Professor Sue Rigby, Deputy Vice Chancellor (Student Development), University of Lincoln**



Sue is Deputy Vice Chancellor for Student Development at the University of Lincoln. She is responsible for the student journey from application to alumni activities, and has oversight of the Colleges of Science and Arts. Sue is a palaeontologist by background. After being an academic at the Cambridge, Leicester and Edinburgh she moved into senior management, first as Assistant Principal and then Vice Principal at the University of Edinburgh. She is an HEA Principal Fellow. She is Chair of the HEFCE Learning Gain project and a member of the Scottish Funding Council QA review group. She is chairing work on the design of a PGT national survey and is a member of the TEF Panel.

Internationally, she has contributed to the development of reward and recognition processes for staff in learning and teaching through the U21 network, and developed the first MOOC to be shared by students in the U21 Universities. Sue has set up a variety of large-scale and multi-University projects, including the THES prize-winning 'Making the Most of Masters'. She is an honorary professor at the University of Edinburgh and works in their Institute of Academic Development. Sue was elected co-convenor of the HEA PVC network in 2016.

## Dr Mark Jones, Chief Operating Officer, Higher Education Academy



Dr Mark Jones joined the Higher Education Academy (HEA) in 2014 and is Chief Operating Officer. Previously Mark worked for global satellite operator Solaris Media, where he oversaw its government services strategy. This included working with mobile network operators and government agencies to bring high frequency broadband to market in Europe. Mark also worked as the Director of Business Development for the healthcare charity Compass. During his time there he was able to double the business' income and diversify the organisation's contract base. Before this he was Managing Director for Broadband Capital, a specialist

venture which used broadband and web-based technologies to deliver innovative approaches to transforming public services. Mark's previous roles have focused on delivering services to public sector agencies and supporting organisations to transition from a grant-funded environment to commercial sustainability. Mark has a D.Phil from the University of York and an MBA from Hull University Business School. He is a governor of Headlands Primary School in York.

## Professor Simon Marginson, Professor of International Higher Education, UCL Institute of Education



Simon Marginson is Professor of International Higher Education at the UCL Institute of Education at University College London. He is Director of the ESRC/HEFCE Centre for Global Higher Education (CGHE) and Joint Editor-in-Chief of the journal *Higher Education*. Books include *The Dream is Over: The crisis of Clark Kerr's Californian idea of higher education* (University of California Press), and *Higher Education and the Common Good* (Melbourne University Publishing), both published in 2016.